## Small Talk, Big Results Why One-on-Ones Matter

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SMALL TALK,



## Why This Webinar?

- Understanding the power of one-on-one meetings
- Tips for effective one-on-ones

#### Our goal:

- Share the most impactful leadership practice we've seen
- Appreciate the Whole person comes to work





Charlotte

## The Metiss Group<sup>™</sup> behavior experts at work

Detroit

Accelerate

2,500 leaders developed

10,000 direct reports impacted



#### Select

12,000 candidates evaluated

2,000 successful hires

1,300 scorecards built

#### The Leadership Dilemma Why Most Leaders Avoid One-on-Ones

#### **Common excuses:**

- Too many meetings
- No time
- I don't really want to get to know my direct reports



## The Real Cost Of Skipping One-On-Ones

- Lack of trust
- Misalignment
- Disengagement
- More fire drills



#### Self-Assessment – How Well Do You Know Your Team?

Quick Quiz - Can you name your direct reports'...

- Spouse/significant other?
- Children?
- Hobbies & interests?
- Pets?



#### The Case for One-on-Ones

# One-on-ones aren't just another meeting. They:

- Build trust & strengthen relationships
- Create a safe space for honest conversations
- Prevent small issues from becoming big problems
- Reserve time to discuss important NOT urgent matters



#### **A Simple 3-Part One-on-One Structure**



- Personal Check-in (10 min)
  - Start with casual conversation (family, weekend, hobbies)
  - Builds trust & connection
- Role & Responsibilities (10 min)
  - What's going well? What challenges exist?
  - Offer support & remove roadblocks
- Growth & Development (10 min)
  - Skill-building & career growth discussions
  - Helps retain top talent

#### Where & How to Hold One-on-Ones

Office Meeting: Private, structured discussion

Walk & Talk: Casual, improves engagement

Coffee Chat: Neutral environment, builds ra

#### Common Mistakes to Avoid:

- Turning it into a status update
- Not preparing key discussion points
- Not actively listening



#### How to Get Started

- Announce the change to your team
- Block time on your calendar
- Keep it simple just show up and listen
- Let direct reports send the meeting invite (creates ownership)

Tip: Never cancel or reschedule unless absolutely necessary!



#### **Real-World Success Story**

#### Ryan Byers – J DiMarco Builders



- Used to have one meeting per year with direct reports
- Introduced weekly one-on-ones → Less firefighting, better delegation
- Result: More trust, stronger team, more time for strategic work



"If you don't have time for one-on-ones, you don't have time for growth."

### **The Next Steps**

- Start scheduling one-on-ones
- Use the 3-part structure for success
- Download the Small Talk, Big Results eBook
- Need help? Book a 15-minute exploratory session with A The Metiss Group Advisor



#### **Questions and Call to Action**

- Give us your feedback.
- Visit our Leadership Academy to develop your leaders.
- Tell us your favorite one-on-one story



## Give Us Your Feedback and Get A Copy of our One-on-One eBook





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## **Upcoming Webcasts**

- March Scorecards for new hires
- April Assessments in a hiring process
- May 360 leadership assessments
- June EQ for high-potentials